PM-PORT - Project Portfolio Management

ITCore PM - Gestione di Progetti - Project Management e Best Practice

Durata:	Lingue:	Certificazione:
2 Giorni	**Italiano**	**-**

Descrizione del corso

Project Portfolio Management is the discipline that deals with identifying and managing the mix of projects that is most consistent with the strategy of the performing organization. The course aims to provide the right analysis tools for the definition of the Portfolio, in order to optimize the effectiveness and efficiency of company resources.

Programma

Introduction – The integrated vision of the P3M – Project, Program e Portfolio Management Project Management: a strategy management for projects

- Project Management as a business solution
- Il PMO – Project Management Office
- Management by Project

Enterprise Project Management (EPM)

- EPM in the business context
- The P3M components of the EPM system

P3M standards according to the PMI – Project Management Institute

- Project Management standards
- Program Management standards
- Portfolio Management standards

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P3M maturity of the organization: OPM3 – Organizational Project Management Maturity Model Portfolio Management

- Origins
- Reasons

The Portfolio Management standard according to the PMI

- Objectives, organizational context and conditions
- The processes and the stakeholders

Portfolio definition: the value criteria

- Definition of value criteria
- Examples of selection on individual financial criteria
- Combination of criteria: Balanced Score Cards
- Criteria weighing: Analytic Hierarchy Process

Portfolio Balancing

- Evaluation of projects
- Deleting projects
- Selection of new projects

Portfolio monitoring and control